

	County of Frontenac							
	County of Frontenac							
	Segmented 5 Year Budget							
	2020	2021	2020-2021	2020-2021	2022	2023	2024	2025
	Budget	Budget	Budget	Budget	Projected	Projected	Projected	Projected
	\$	\$	Variance \$	Variance (%)	Budget	Budget	Budget	Budget
Operating Revenue								
Taxation from Other Governments	70,000	50,000	(20,000)	28.57%	50,000	50,000	50,000	50,000
User Charges	3,568,107	3,596,167	28,060	(0.79%)	3,651,838	3,698,911	3,744,978	3,792,512
Payments in Lieu of Taxes	42,897	42,297	(600)	1.40%	42,297	42,297	42,297	42,297
Federal and Provincial	16,302,874	17,102,568	799,694	(4.91%)	17,234,630	17,597,732	17,963,719	18,342,230
Provincial Offences Net Revenue	136,321	133,875	(2,446)	1.79%	137,507	138,507	139,507	140,507
Investment Income	140,000	120,000	(20,000)	14.29%	120,000	140,000	140,000	140,000
Other	739,206	816,426	77,220	(10.45%)	840,252	834,598	842,776	857,704
Transfers from Obligatory Reserve	878,884	851,884	(27,000)	3.07%	828,884	801,884	801,884	801,884
Transfers from Reserve	379,638	344,797	(34,841)	9.18%	259,038	233,138	125,400	129,550
Total Operating Revenue	22,257,927	23,058,014	800,087	(3.59%)	23,164,446	23,537,067	23,850,561	24,296,684
Operating Expense								
Salaries & Benefits	30,253,695	31,743,442	1,489,747	4.92%	32,537,404	33,227,098	34,535,770	35,182,993
Materials	3,416,707	3,705,871	289,164	8.46%	3,418,876	3,416,266	3,436,258	3,457,139
Contracted Services	7,909,040	7,856,541	-52,499	(0.66%)	8,262,088	8,375,358	8,529,315	8,581,603
Rents & Financing	226,777	228,328	1,551	0.68%	231,428	234,618	237,800	241,004
External Transfers	151,361	248,799	97,438	64.37%	248,799	248,799	151,361	151,361
Depreciation	1,832,291	1,869,879	37,588	2.05%	1,902,536	1,942,436	1,983,569	1,983,569
Reserve Transfers	1,715,762	1,818,312	102,550	5.98%	1,942,801	2,042,222	2,174,498	2,253,486
Unapproved Projects				#DIV/0!	477,615	673,082	872,126	1,018,386
Total Operating Expense	45,505,633	47,471,172	1,965,539	4.32%	49,021,547	50,159,879	51,920,697	52,869,541
Net Municipal Contribution	23,247,706	24,413,158	1,165,452	5.01%	25,857,101	26,622,812	28,070,136	28,572,857
LESS: Depreciation	(1,832,291)	(1,869,879)	(37,588)	(2.05%)	(1,902,536)	(1,942,436)	(1,983,569)	(1,983,569)
Net Municipal Contribution LESS Depreciation	21,415,415	22,543,279	1,127,864	5.27%	23,954,565	24,680,376	26,086,567	26,589,288
City of Kingston	-10,896,201	-11,762,392	-866,191	7.95%	-12,178,783	-12,543,119	-13,385,467	-13,591,288
County Contribution - Operating	10,519,214	10,780,887	261,673	2.49%	11,775,782	12,137,257	12,701,100	12,998,000
Capital Revenue	1,269,922	920,568	(349,354)	27.51%	995,035	1,754,052	1,537,448	783,476
Capital Expense	1,559,429	1,202,616	-356,813	(22.88%)	1,074,488	1,825,335	1,642,519	891,088
Net Capital Expense	289,507	282,048	-7,459	(2.58%)	79,453	71,283	105,071	107,612
City of Kingston - Capital	-248,040	-276,288	-28,248	11.39%	-79,453	-71,283	-105,071	-107,612
County Contribution - Capital	41,467	5,760	-35,707	(86.11%)				
County Contribution - Debenture	210,295	210,295			157,721			
Total Requisition	10,770,976	10,996,942	225,966	2.10%	11,933,503	12,137,257	12,701,100	12,998,000

 FRONTENAC	County of Frontenac General Segmented 5 Year Budget							
	2020	2021	2020-2021	2020-2021	2022	2023	2024	2025
	Budget	Budget	Budget	Budget	Projected	Projected	Projected	Projected
	\$	\$	Variance \$	Variance (%)	Budget	Budget	Budget	Budget
Operating Revenue								
Taxation from Other Governments	70,000	50,000	(20,000)	28.57%	50,000	50,000	50,000	50,000
User Charges	45,000	53,664	8,664	(19.25%)	53,664	53,664	53,664	53,664
Payments in Lieu of Taxes	42,897	42,297	(600)	1.40%	42,297	42,297	42,297	42,297
Provincial Offences Net Revenue	136,321	133,875	(2,446)	1.79%	137,507	138,507	139,507	140,507
Investment Income	140,000	120,000	(20,000)	14.29%	120,000	140,000	140,000	140,000
Total Operating Revenue	434,218	399,836	(34,382)	7.92%	403,468	424,468	425,468	426,468
Operating Expense								
Contracted Services	1,600	1,501	-99	(6.19%)	1,501	1,501	1,501	1,501
Rents & Financing	250	250			250	250	250	250
Reserve Transfers	532,566	613,707	81,141	15.24%	687,323	762,052	837,897	911,192
Total Operating Expense	534,416	615,458	81,042	15.16%	689,074	763,803	839,648	912,943
Net Municipal Contribution	100,198	215,622	115,424	115.20%	285,606	339,335	414,180	486,475
LESS: Depreciation				#DIV/0!				
Net Municipal Contribution LESS Depreciation	100,198	215,622	115,424	115.20%	285,606	339,335	414,180	486,475
City of Kingston				#DIV/0!				
County Contribution - Operating	100,198	215,622	115,424	115.20%	285,606	339,335	414,180	486,475
Total Requisition	100,198	215,622	115,424	115.20%	285,606	339,335	414,180	486,475



County of Frontenac

Governance

Segmented 5 Year Budget

	2020	2021	2020-2021	2020-2021	2022	2023	2024	2025
	Budget	Budget	Budget	Budget	Projected	Projected	Projected	Projected
	\$	\$	Variance \$	Variance (%)	Budget	Budget	Budget	Budget
Operating Revenue								
Transfers from Reserve		10,000	10,000	#DIV/0!				
Total Operating Revenue		10,000	10,000	#DIV/0!				
Operating Expense								
Salaries & Benefits	136,452	138,603	2,151	1.58%	136,452	136,815	136,815	136,815
Materials	69,868	69,868			68,677	68,744	68,812	68,812
Contracted Services	44,085	54,818	10,733	24.35%	46,317	47,459	48,603	48,603
Reserve Transfers	10,000	10,000			10,000	10,000	10,000	10,000
Total Operating Expense	260,405	273,289	12,884	4.95%	261,446	263,018	264,230	264,230
Net Municipal Contribution	260,405	263,289	2,884	1.11%	261,446	263,018	264,230	264,230
LESS: Depreciation				#DIV/0!				
Net Municipal Contribution LESS Depreciation	260,405	263,289	2,884	1.11%	261,446	263,018	264,230	264,230
City of Kingston				#DIV/0!				
County Contribution - Operating	260,405	263,289	2,884	1.11%	261,446	263,018	264,230	264,230
Total Requisition	260,405	263,289	2,884	1.11%	261,446	263,018	264,230	264,230



County of Frontenac

Corporate

Segmented 5 Year Budget

	2020	2021	2020-2021	2020-2021	2022	2023	2024	2025
	Budget	Budget	Budget	Budget	Projected	Projected	Projected	Projected
	\$	\$	Variance \$	Variance (%)	Budget	Budget	Budget	Budget
Operating Revenue								
Other	481,521	491,042	9,521	(1.98%)	507,936	496,210	498,175	507,440
Transfers from Reserve	5,000	5,000			5,000	5,000	5,000	5,000
Total Operating Revenue	486,521	496,042	9,521	(1.96%)	512,936	501,210	503,175	512,440
Operating Expense								
Salaries & Benefits	1,417,492	1,454,101	36,609	2.58%	1,494,169	1,526,449	1,554,262	1,582,837
Materials	196,126	187,403	-8,723	(4.45%)	205,239	191,123	195,037	200,700
Contracted Services	960,622	950,704	-9,918	(1.03%)	949,816	957,447	963,229	969,415
Depreciation	359,774	377,763	17,989	5.00%	396,651	416,484	437,308	437,308
Reserve Transfers	14,000	14,000			14,000	14,000	14,000	14,000
Unapproved Projects				#DIV/0!				
Total Operating Expense	2,948,014	2,983,971	35,957	1.22%	3,059,875	3,105,503	3,163,836	3,204,260
Net Municipal Contribution	2,461,493	2,487,929	26,436	1.07%	2,546,939	2,604,293	2,660,661	2,691,820
LESS: Depreciation	(359,774)	(377,763)	(17,989)	(5.00%)	(396,651)	(416,484)	(437,308)	(437,308)
Net Municipal Contribution LESS Depreciation	2,101,719	2,110,166	8,447	0.40%	2,150,288	2,187,809	2,223,353	2,254,512
City of Kingston				#DIV/0!				
County Contribution - Operating	2,101,719	2,110,166	8,447	0.40%	2,150,288	2,187,809	2,223,353	2,254,512
Capital Revenue		210,000	210,000	#DIV/0!				
Capital Expense		210,000	210,000	#DIV/0!				
Net Capital Expense				#DIV/0!				
City of Kingston - Capital				#DIV/0!				
County Contribution - Capital				#DIV/0!				
Total Requisition	2,101,719	2,110,166	8,447	0.40%	2,150,288	2,187,809	2,223,353	2,254,512



County of Frontenac

Emergency Management

Segmented 5 Year Budget

	2020	2021	2020-2021	2020-2021	2022	2023	2024	2025
	Budget	Budget	Budget	Budget	Projected	Projected	Projected	Projected
	\$	\$	Variance \$	Variance (%)	Budget	Budget	Budget	Budget
Operating Revenue				#DIV/0!				
Operating Expense								
Materials	4,422	2,000	-2,422	(54.77%)	2,000	2,000	2,000	2,000
Contracted Services	5,608	5,552	-56	(1.00%)	5,552	5,552	5,552	5,552
Total Operating Expense	10,030	7,552	-2,478	(24.71%)	7,552	7,552	7,552	7,552
Net Municipal Contribution	10,030	7,552	-2,478	(24.71%)	7,552	7,552	7,552	7,552
LESS: Depreciation				#DIV/0!				
Net Municipal Contribution LESS Depreciation	10,030	7,552	-2,478	(24.71%)	7,552	7,552	7,552	7,552
City of Kingston				#DIV/0!				
County Contribution - Operating	10,030	7,552	-2,478	(24.71%)	7,552	7,552	7,552	7,552
Total Requisition	10,030	7,552	-2,478	(24.71%)	7,552	7,552	7,552	7,552

 FRONTENAC	County of Frontenac Ferry Segmented 5 Year Budget							
	2020	2021	2020-2021	2020-2021	2022	2023	2024	2025
	Budget	Budget	Budget	Budget	Projected	Projected	Projected	Projected
	\$	\$	Variance \$	Variance (%)	Budget	Budget	Budget	Budget
Operating Revenue								
User Charges	216,327	221,214	4,887	(2.26%)	235,644	240,875	244,488	248,946
Federal and Provincial	886,122	901,538	15,416	(1.74%)	942,101	962,562	976,695	994,129
Transfers from Reserve				#DIV/0!				
Total Operating Revenue	1,102,449	1,122,752	20,303	(1.84%)	1,177,745	1,203,437	1,221,183	1,243,075
Operating Expense								
Salaries & Benefits	987,133	1,021,574	34,441	3.49%	1,077,320	1,100,258	1,120,565	1,141,331
Materials	41,980	46,128	4,148	9.88%	37,318	38,397	37,403	38,529
Contracted Services	70,336	55,050	-15,286	(21.73%)	63,107	64,782	63,215	63,215
Depreciation	9,266	9,266			5,204	5,204	5,204	5,204
Reserve Transfers	3,000		-3,000	(100.00%)				
Unapproved Projects				#DIV/0!				
Total Operating Expense	1,111,715	1,132,018	20,303	1.83%	1,182,949	1,208,641	1,226,387	1,248,279
Net Municipal Contribution	9,266	9,266			5,204	5,204	5,204	5,204
LESS: Depreciation	(9,266)	(9,266)			(5,204)	(5,204)	(5,204)	(5,204)
Net Municipal Contribution LESS Depreciation								
City of Kingston								
County Contribution - Operating								
Total Requisition								



County of Frontenac

Social Housing

Segmented 5 Year Budget

	2020	2021	2020-2021	2020-2021	2022	2023	2024	2025
	Budget	Budget	Budget	Budget	Projected	Projected	Projected	Projected
	\$	\$	Variance \$	Variance (%)	Budget	Budget	Budget	Budget
Operating Revenue								
Transfers from Reserve	12,500	12,500			12,500	12,500	12,500	12,500
Total Operating Revenue	12,500	12,500			12,500	12,500	12,500	12,500
Operating Expense								
Contracted Services	732,503	657,782	-74,721	(10.20%)	769,448	788,684	808,401	828,611
Reserve Transfers	25,000	25,000			25,000	25,000	25,000	25,000
Total Operating Expense	757,503	682,782	-74,721	(9.86%)	794,448	813,684	833,401	853,611
Net Municipal Contribution	745,003	670,282	-74,721	(10.03%)	781,948	801,184	820,901	841,111
LESS: Depreciation				#DIV/0!				
Net Municipal Contribution LESS Depreciation	745,003	670,282	-74,721	(10.03%)	781,948	801,184	820,901	841,111
City of Kingston				#DIV/0!				
County Contribution - Operating	745,003	670,282	-74,721	(10.03%)	781,948	801,184	820,901	841,111
Total Requisition	745,003	670,282	-74,721	(10.03%)	781,948	801,184	820,901	841,111



County of Frontenac

Fairmount - County

Segmented 5 Year Budget

	2020	2021	2020-2021	2020-2021	2022	2023	2024	2025
	Budget	Budget	Budget	Budget	Projected	Projected	Projected	Projected
	\$	\$	Variance \$	Variance (%)	Budget	Budget	Budget	Budget
Operating Revenue								
User Charges	3,287,280	3,303,789	16,509	(0.50%)	3,345,030	3,386,872	3,429,326	3,472,402
Federal and Provincial	6,360,243	6,541,949	181,706	(2.86%)	6,447,131	6,504,707	6,562,944	6,621,595
Other	113,893	114,939	1,046	(0.92%)	115,842	116,759	117,689	117,937
Transfers from Reserve	38,873	60,390	21,517	(55.35%)	35,000	25,000	25,000	35,000
Total Operating Revenue	9,800,289	10,021,067	220,778	(2.25%)	9,943,003	10,033,338	10,134,959	10,246,934
Operating Expense								
Salaries & Benefits	11,221,821	11,557,994	336,173	3.00%	11,767,818	12,013,912	12,228,095	12,457,040
Materials	1,174,179	1,322,788	148,609	12.66%	1,170,905	1,175,292	1,187,964	1,201,174
Contracted Services	1,340,496	1,400,583	60,087	4.48%	1,333,860	1,337,379	1,350,638	1,315,390
Depreciation	579,939	591,538	11,599	2.00%	603,369	615,436	627,745	627,745
Reserve Transfers	137,036	138,600	1,564	1.14%	130,195	131,822	133,482	135,175
Unapproved Projects				#DIV/0!	477,615	673,082	872,126	1,018,386
Total Operating Expense	14,453,471	15,011,503	558,032	3.86%	15,483,762	15,946,923	16,400,050	16,754,910
Net Municipal Contribution	4,653,182	4,990,436	337,254	7.25%	5,540,759	5,913,585	6,265,091	6,507,976
LESS: Depreciation	(579,939)	(591,538)	(11,599)	(2.00%)	(603,369)	(615,436)	(627,745)	(627,745)
Net Municipal Contribution LESS Depreciation	4,073,243	4,398,898	325,655	7.99%	4,937,390	5,298,149	5,637,346	5,880,231
City of Kingston	-2,723,148	-2,961,074	-237,926	8.74%	-3,302,099	-3,546,309	-3,775,834	-3,939,845
County Contribution - Operating	1,350,095	1,437,824	87,729	6.50%	1,635,291	1,751,840	1,861,512	1,940,386
Capital Revenue	71,015	124,258	53,243	(74.97%)	37,390	33,545	49,445	50,641
Capital Expense	334,878	406,306	71,428	21.33%	116,843	104,828	154,516	158,253
Net Capital Expense	263,863	282,048	18,185	6.89%	79,453	71,283	105,071	107,612
City of Kingston - Capital	-227,717	-276,288	-48,571	21.33%	-79,453	-71,283	-105,071	-107,612
County Contribution - Capital	36,146	5,760	-30,386	(84.06%)				
County Contribution - Debenture	210,295	210,295			157,721			
Total Requisition	1,596,536	1,653,879	57,343	3.59%	1,793,012	1,751,840	1,861,512	1,940,386



County of Frontenac

OW FB Child Care

Segmented 5 Year Budget

	2020	2021	2020-2021	2020-2021	2022	2023	2024	2025
	Budget	Budget	Budget	Budget	Projected	Projected	Projected	Projected
	\$	\$	Variance \$	Variance (%)	Budget	Budget	Budget	Budget
Operating Revenue				#DIV/0!				
Operating Expense								
Contracted Services	1,259,451	1,113,579	-145,872	(11.58%)	1,321,127	1,354,155	1,388,008	1,422,707
Total Operating Expense	1,259,451	1,113,579	-145,872	(11.58%)	1,321,127	1,354,155	1,388,008	1,422,707
Net Municipal Contribution	1,259,451	1,113,579	-145,872	(11.58%)	1,321,127	1,354,155	1,388,008	1,422,707
LESS: Depreciation				#DIV/0!				
Net Municipal Contribution LESS Depreciation	1,259,451	1,113,579	-145,872	(11.58%)	1,321,127	1,354,155	1,388,008	1,422,707
City of Kingston				#DIV/0!				
County Contribution - Operating	1,259,451	1,113,579	-145,872	(11.58%)	1,321,127	1,354,155	1,388,008	1,422,707
Total Requisition	1,259,451	1,113,579	-145,872	(11.58%)	1,321,127	1,354,155	1,388,008	1,422,707



County of Frontenac

FPS - County

Segmented 5 Year Budget

	2020	2021	2020-2021	2020-2021	2022	2023	2024	2025
	Budget	Budget	Budget	Budget	Projected	Projected	Projected	Projected
	\$	\$	Variance \$	Variance (%)	Budget	Budget	Budget	Budget
Operating Revenue								
Federal and Provincial	9,056,509	9,659,081	602,572	(6.65%)	9,845,398	10,130,463	10,424,080	10,726,506
Transfers from Reserve	125,285	25,969	(99,316)	79.27%				
Total Operating Revenue	9,181,794	9,685,050	503,256	(5.48%)	9,845,398	10,130,463	10,424,080	10,726,506
Operating Expense								
Salaries & Benefits	15,822,376	16,801,041	978,665	6.19%	17,184,312	17,552,868	18,582,124	18,933,448
Materials	1,057,078	1,210,521	153,443	14.52%	1,071,664	1,076,787	1,081,368	1,082,223
Contracted Services	1,530,607	1,628,246	97,639	6.38%	1,643,449	1,685,300	1,695,340	1,695,296
Rents & Financing	226,527	228,078	1,551	0.68%	231,178	234,368	237,550	240,754
Depreciation	883,312	891,312	8,000	0.91%	897,312	905,312	913,312	913,312
Reserve Transfers	883,794	901,470	17,676	2.00%	919,499	937,888	955,970	955,970
Unapproved Projects				#DIV/0!				
Total Operating Expense	20,403,694	21,660,668	1,256,974	6.16%	21,947,414	22,392,523	23,465,664	23,821,003
Net Municipal Contribution	11,221,900	11,975,618	753,718	6.72%	12,102,016	12,262,060	13,041,584	13,094,497
LESS: Depreciation	(883,312)	(891,312)	(8,000)	(0.91%)	(897,312)	(905,312)	(913,312)	(913,312)
Net Municipal Contribution LESS Depreciation	10,338,588	11,084,306	745,718	7.21%	11,204,704	11,356,748	12,128,272	12,181,185
City of Kingston	-8,173,053	-8,801,318	-628,265	7.69%	-8,876,684	-8,996,810	-9,609,633	-9,651,443
County Contribution - Operating	2,165,535	2,282,988	117,453	5.42%	2,328,020	2,359,938	2,518,639	2,529,742
Capital Revenue	618,907	461,310	(157,597)	25.46%	832,645	1,720,507	1,488,003	732,835
Capital Expense	644,551	461,310	-183,241	(28.43%)	832,645	1,720,507	1,488,003	732,835
Net Capital Expense	25,644		-25,644	(100.00%)				
City of Kingston - Capital	-20,323		20,323	(100.00%)				
County Contribution - Capital	5,321		-5,321	(100.00%)				
Total Requisition	2,170,856	2,282,988	112,132	5.17%	2,328,020	2,359,938	2,518,639	2,529,742

 FRONTENAC	County of Frontenac General Segmented 5 Year Budget							
	2020	2021	2020-2021	2020-2021	2022	2023	2024	2025
	Budget	Budget	Budget	Budget	Projected	Projected	Projected	Projected
	\$	\$	Variance \$	Variance (%)	Budget	Budget	Budget	Budget
Operating Revenue				#DIV/0!				
Operating Expense								
Contracted Services	782,885	801,690	18,805	2.40%	814,514	830,804	847,420	847,420
Total Operating Expense	782,885	801,690	18,805	2.40%	814,514	830,804	847,420	847,420
Net Municipal Contribution	782,885	801,690	18,805	2.40%	814,514	830,804	847,420	847,420
LESS: Depreciation				#DIV/0!				
Net Municipal Contribution LESS Depreciation	782,885	801,690	18,805	2.40%	814,514	830,804	847,420	847,420
City of Kingston				#DIV/0!				
County Contribution - Operating	782,885	801,690	18,805	2.40%	814,514	830,804	847,420	847,420
Total Requisition	782,885	801,690	18,805	2.40%	814,514	830,804	847,420	847,420



County of Frontenac

Library

Segmented 5 Year Budget

	2020	2021	2020-2021	2020-2021	2022	2023	2024	2025
	Budget	Budget	Budget	Budget	Projected	Projected	Projected	Projected
	\$	\$	Variance \$	Variance (%)	Budget	Budget	Budget	Budget
Operating Revenue								
Transfers from Reserve	51,480	19,500	(31,980)	62.12%	41,600	57,200	36,400	30,550
Total Operating Revenue	51,480	19,500	(31,980)	62.12%	41,600	57,200	36,400	30,550
Operating Expense								
Contracted Services	863,489	886,505	23,016	2.67%	972,148	949,785	984,973	1,018,958
Reserve Transfers	51,480	19,500	-31,980	(62.12%)	30,000	34,000	38,000	42,000
Total Operating Expense	914,969	906,005	-8,964	(0.98%)	1,002,148	983,785	1,022,973	1,060,958
Net Municipal Contribution	863,489	886,505	23,016	2.67%	960,548	926,585	986,573	1,030,408
LESS: Depreciation				#DIV/0!				
Net Municipal Contribution LESS Depreciation	863,489	886,505	23,016	2.67%	960,548	926,585	986,573	1,030,408
City of Kingston				#DIV/0!				
County Contribution - Operating	863,489	886,505	23,016	2.67%	960,548	926,585	986,573	1,030,408
Total Requisition	863,489	886,505	23,016	2.67%	960,548	926,585	986,573	1,030,408



County of Frontenac

Planning & Development

Segmented 5 Year Budget

	2020	2021	2020-2021	2020-2021	2022	2023	2024	2025
	Budget	Budget	Budget	Budget	Projected	Projected	Projected	Projected
	\$	\$	Variance \$	Variance (%)	Budget	Budget	Budget	Budget
Operating Revenue								
User Charges	19,500	17,500	(2,000)	10.26%	17,500	17,500	17,500	17,500
Federal and Provincial				#DIV/0!				
Other	143,492	210,145	66,653	(46.45%)	216,174	221,329	226,612	232,027
Transfers from Obligatory Reserve	77,000	50,000	(27,000)	35.06%	27,000			
Transfers from Reserve	45,500	45,000	(500)	1.10%	35,500	36,000	46,500	46,500
Total Operating Revenue	285,492	322,645	37,153	(13.01%)	296,174	274,829	290,612	296,027
Operating Expense								
Salaries & Benefits	655,054	757,164	102,110	15.59%	863,445	882,822	899,871	917,419
Materials	63,665	54,911	-8,754	(13.75%)	52,989	53,812	53,536	53,536
Contracted Services	312,358	295,531	-16,827	(5.39%)	341,249	352,510	372,435	364,935
Reserve Transfers	58,886	96,035	37,149	63.09%	126,784	127,460	128,149	128,149
Unapproved Projects				#DIV/0!				
Total Operating Expense	1,089,963	1,203,641	113,678	10.43%	1,384,467	1,416,604	1,453,991	1,464,039
Net Municipal Contribution	804,471	880,996	76,525	9.51%	1,088,293	1,141,775	1,163,379	1,168,012
LESS: Depreciation				#DIV/0!				
Net Municipal Contribution LESS Depreciation	804,471	880,996	76,525	9.51%	1,088,293	1,141,775	1,163,379	1,168,012
City of Kingston				#DIV/0!				
County Contribution - Operating	804,471	880,996	76,525	9.51%	1,088,293	1,141,775	1,163,379	1,168,012
Capital Revenue	580,000	125,000	(455,000)	78.45%	125,000			
Capital Expense	580,000	125,000	-455,000	(78.45%)	125,000			
Net Capital Expense								
City of Kingston - Capital								
County Contribution - Capital								
Total Requisition	804,471	880,996	76,525	9.51%	1,088,293	1,141,775	1,163,379	1,168,012



County of Frontenac

Continuous Improvement/GIS

Segmented 5 Year Budget

	2020	2021	2020-2021	2020-2021	2022	2023	2024	2025
	Budget	Budget	Budget	Budget	Projected	Projected	Projected	Projected
	\$	\$	Variance \$	Variance (%)	Budget	Budget	Budget	Budget
Operating Revenue								
Transfers from Reserve	5,000	5,000						
Total Operating Revenue	5,000	5,000						
Operating Expense								
Salaries & Benefits	13,367	12,965	-402	(3.01%)	13,888	13,974	14,038	14,103
Materials	7,505	10,368	2,863	38.15%	8,200	8,227	8,254	8,281
Contracted Services	5,000	5,000						
Unapproved Projects				#DIV/0!				
Total Operating Expense	25,872	28,333	2,461	9.51%	22,088	22,201	22,292	22,384
Net Municipal Contribution	20,872	23,333	2,461	11.79%	22,088	22,201	22,292	22,384
LESS: Depreciation				#DIV/0!				
Net Municipal Contribution LESS Depreciation	20,872	23,333	2,461	11.79%	22,088	22,201	22,292	22,384
City of Kingston				#DIV/0!				
County Contribution - Operating	20,872	23,333	2,461	11.79%	22,088	22,201	22,292	22,384
Total Requisition	20,872	23,333	2,461	11.79%	22,088	22,201	22,292	22,384

 FRONTENAC	County of Frontenac Other Segmented 5 Year Budget							
	2020	2021	2020-2021	2020-2021	2022	2023	2024	2025
	Budget	Budget	Budget	Budget	Projected	Projected	Projected	Projected
	\$	\$	Variance \$	Variance (%)	Budget	Budget	Budget	Budget
Operating Revenue								
Other	300	300			300	300	300	300
Transfers from Obligatory Reserve	801,884	801,884			801,884	801,884	801,884	801,884
Transfers from Reserve	96,000	161,438	65,438	(68.16%)	129,438	97,438		
Total Operating Revenue	898,184	963,622	65,438	(7.29%)	931,622	899,622	802,184	802,184
Operating Expense								
Materials	801,884	801,884			801,884	801,884	801,884	801,884
External Transfers	151,361	248,799	97,438	64.37%	248,799	248,799	151,361	151,361
Reserve Transfers				#DIV/0!			32,000	32,000
Unapproved Projects				#DIV/0!				
Total Operating Expense	953,245	1,050,683	97,438	10.22%	1,050,683	1,050,683	985,245	985,245
Net Municipal Contribution	55,061	87,061	32,000	58.12%	119,061	151,061	183,061	183,061
LESS: Depreciation				#DIV/0!				
Net Municipal Contribution LESS Depreciation	55,061	87,061	32,000	58.12%	119,061	151,061	183,061	183,061
City of Kingston				#DIV/0!				
County Contribution - Operating	55,061	87,061	32,000	58.12%	119,061	151,061	183,061	183,061
Total Requisition	55,061	87,061	32,000	58.12%	119,061	151,061	183,061	183,061